



The President of  
**The Research Universities' Council of British Columbia**

Sends his sincere greetings and best wishes  
on the occasion of the Installation of

**Dr. Benoit-Antoine Bacon**

as the 17<sup>th</sup> President and Vice-Chancellor of the University of British Columbia  
on November 22, 2023



A handwritten signature in black ink, appearing to read 'D. Max Blouw'.

D. Max Blouw, CM, PhD, ICD.D  
President