

THE UNIVERSITY OF WATERLOO  
EXTENDS GREETINGS TO

## University of British Columbia

AND OFFERS SINCERE  
CONGRATULATIONS TO

## Dr. Benoit-Antoine Bacon

ON THE OCCASION OF HIS INSTALLATION AS  
PRESIDENT AND VICE-CHANCELLOR

ON THE TWENTY SECOND DAY OF NOVEMBER  
TWO THOUSAND AND TWENTY THREE



*Donna Gordon*

CHANCELLOR

*Urvashi Vaid*

PRESIDENT AND VICE-CHANCELLOR