



*The Board of Governors and Senate  
of*

*McMaster University*

*its faculty, staff and students extend best wishes to the*

*University of British Columbia*

*on the occasion of the installation of*

*Benoit-Antoine Bacon*

*as its 17<sup>th</sup>*

*President & Vice-Chancellor*

A handwritten signature in black ink, reading "Santee Smith".

*Chancellor*

A handwritten signature in black ink, consisting of the initials "DKR" followed by a long horizontal stroke.

*President and Vice-Chancellor*

*Given at Hamilton, Ontario  
this twenty-second day of November  
two thousand and twenty-three*



22 November 2023

Dr. Benoit-Antoine Bacon  
The University of British Columbia  
Vancouver, BC  
V6T 1Z4

Dear Dr. Bacon

It gives me great pleasure to welcome you as the seventeenth President and Vice-Chancellor of The University of British Columbia. Regrettably, neither Chancellor Smith nor I are able to attend your Investiture Ceremony.

I would like to extend good wishes from McMaster University to you and to UBC on this memorable occasion, as well as my own good wishes.

With warm regards,

Yours sincerely,



David Farrar