



*The Chancellor, President, Board of Governors,  
Senate and Faculty of*

**SIMON FRASER UNIVERSITY**

*send their sincere greetings and best wishes  
on the occasion of the installation of*

*Benoit-Antoine Bacon*

*as*

*President and Vice-Chancellor*

*of the*

*University of British Columbia*

*on the twenty second day of November  
in the year two thousand and twenty-three*

A black ink signature of Tamara Vrooman, consisting of stylized initials and a long horizontal stroke.

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TAMARA VROOMAN, O.B.C.  
CHANCELLOR

A blue ink signature of Joy Johnson, featuring a large, flowing initial 'J' and a long horizontal stroke.

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JOY JOHNSON  
PRESIDENT & VICE-CHANCELLOR

